## HIRING UNDER UNCERTAINTY

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## EVERY BUSINESS HAS HIRING PROBLEMS!

- Lots of candidates
- Few openings
- Uncertainty
- Candidates can reject an offer!
- Should I make an offer to the best candidates?
- What if they reject?
- I need to fill positions fast!


Thank You.
But I already have
a better offer.

## MODEL AND PROBLEM DEFINITION

- Candidates 1, 2, ... $n$
- Each candidate $i$ has
- Value $v_{i}$
- Probability of acceptance $p_{i}$
- Deadline $T$
- Must fill all positions by deadline
- $k$ openings
- Cannot rescind an offer once accepted

Q: In what order should one make offers to maximize the total expected value of hired candidates?

## SEOUENTIAL HIRING

- Make offers one at a time
- It takes one time step to make an offer and receive a response
- Example

$$
\begin{array}{cccc}
\hline & 0 & 0 & 0 \\
20 & 10 & 10 & 10 \\
\hline 0.1 & 0.5 & 0.5 & 1 \\
\hline
\end{array}
$$

$$
k=2, t=2
$$

## SEQUENTIAL HIRING

- Optimal solution is adaptive!

| $v_{i}$ | 20 | 10 | 10 | 10 |
| :---: | :---: | :---: | :---: | :---: |
| $p_{i}$ | 0.1 | 0.5 | 0.5 | 1 |
| $k=2, t=2$ |  |  |  |  |



## SEQUENTIAL HIRING

- Optimal solution is adaptive!

| $v_{i}$ | 20 | 10 | 10 | 10 |
| :---: | :---: | :---: | :---: | :---: |
| $p_{i}$ | 0.1 | 0.5 | 0.5 | 1 |

- Solution Value:

$$
15=\quad \begin{gathered}
0.5 *(10+10) \\
+ \\
0.5 *(0+10)
\end{gathered}
$$


10
10
10

## MAIN RESULTS

- Hiring a single candidate
- Optimal solution via dynamic programming
- Hiring $k>1$ candidates
- Study the adaptivity gap
- How much does an algorithm lose by considering only nonadaptive solutions?
- Design a 2-approximation algorithm



## EXTENSIONS

- Making Parallel Offers
- If $k^{\prime}$ slots are available, then make up to $k^{\prime}$ offers at once
- Design an 8-approximation algorithm
- Knapsack Hiring
- Each candidate also has a size $s_{i}$
- The firm has a budget $B$
- Total size of hired candidates must be at most $B$
- Design a 10-approximation algorithm


## THANKS!

